

CONSTRUCTION MANAGEMENT DEPARTMENT MANUAL

CHAPTER 4: PROJECT
IMPLEMENTATION
(CONSTRUCTION/RENOVATION)

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A. Project Implementation

This is the process whereby "project inputs are converted to project outputs as set out in the project framework". The process involves a series of activities, which need to be planned, operated and controlled, and which will inevitably involve the utilization of resources. The management of these activities is fundamental to a supervisor to monitor so that the project can be completed on time and at cost consistent with the project plan.

B. Roles and Responsibilities

Units/Person Responsible

ROLES AND RESPONSIBILITIES (PROCESS)

Cost Estimation and Validation

CMD Head/ Pres. & CEO	1.	Department with the following documents:
		 a. One (1) set of plans consisting of Architectural, Electrical, Sanitary/Plumbing & Mechanical Plans b. Outline specifications c. Scope of Works or Bid Form
	2.	Forwards the project endorsement letter with supporting documents to Cost Engineer;
Cost Engineer	3.	Forwards list of materials to Purchasing Unit for price quotations;
Cost Engineer	4.	Upon receipt of three (3) canvass/quotation sheets (usually from the suppliers endorsed by the Branch Managers in the locality), determines the price to be quoted for each materials (i.e. 2 nd highest price);
	5.	Prepares detailed quantity and cost estimates
	6.	Reviews/signs detailed cost estimates and prepare letter of project acceptance (or rejection) of project and submits same to the Construction Management Department Head/President and CEO;



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CMD Head/ Pres.& CEO	7.	Approves detailed cost estimates and submits same to LBP-Procurement Department (ProcD);		
Units/Person Responsible		ROLES AND RESPONSIBILITIES (PROCESS)		
		If the submitted cost estimates is within the ProcD's Approved Budget for the Contract (ABC), will present LBRDC's quotation to HOBAC for approval.		
		Awarding/Acceptance of Contract		
CMD Head/ Pres.& CEO	8.	Receives Notice of Award (NOA), Notice to Proceed (NTP), Purchase Order (PO) and Project Agreement from LBP-ProcD together with the following documents form LBP-PMED;		
		• Seven (7) sets of plans and specifications and other documents related to application of building permit		
		• Two (2) complete sets of construction plans for office and field/project site use		
		 Approved Breakdown of Works and the Corresponding Value of the Contract Amount (BOWCVOTCA) 		
		Assigning of Projects to Team Leaders		
CMD Head/ Pres. & CEO	9.	Assigns the project to Team Leader thru a Special Order (SO);		
	10.	Schedules the pre-construction meeting with LBP-PMED and end-users;		
	11.	Conducts pre-construction meeting with LBP-PMED, endusers and project Team Leader;		
Team Leader	12.	Prepares the following documents:		
		 Materials Scheduling Procurement Request Form (materials and specialty works) (See Annex A) Bar Chart/PERT-CPM Fill-up and signs/ seals building/electrical permit forms (mechanical and sanitary permit forms and plans to be signed and sealed by outside professional consultants) 		



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	13.		documents					ent
		Departmei	nt Head/Presid	ient and C	LEU for	appro	vai;	
	14.		documents		O, NTF) to	Account	ing
		Departme	nt for CARI ap	plication;				
Units/Person			ROLES ANI	D RESPO	NSIBIL	ITIES		
<u>Responsible</u>			<u>.</u>	(PROCES	<u>S)</u>			
CMD Head/	15.		Procurement	Request	Form	and	endorses	to
Pres.& CEO		Purchasing	Department					

Application of Building Permit

		Application of building I crimic
Project. Engineer/	16.	Apply for Barangay Clearance for construction/renovation in the locality and pay necessary fees
Team Leader		
Brgy. Capt.	17.	Issues Barangay Clearance for construction/renovation
Project Engineer/ Team Leader	18.	Apply for locational clearance at Zoning Administration Division with the following documents: > 7 sets Architectural Plans (signed and sealed) > Barangay Clearance for construction/renovation > TCT/CCT or Lease Contract > Latest Real property Tax Receipt > Tax Declaration > Authorization Letter (for representative)
Zoning Administrator	19.	Evaluates submitted documents and assigned inspector to inspect the proposed construction/renovation site
. 61	20.	If found to be complete and compliant, issues order of payment
Project Engineer/ Team Leader	21.	Pay necessary fees to secure Locational Clearance at the City/Municipal Treasure's Office
Zoning Administrator	22.	Issues approved Locational Clearance



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Project	23.	Proceeds to the Office of the Building Official (OBO) and get
Engineer/		endorsement letter to the Bureau of Fire Protection (BFP)
Team Leader		
ОВО	24.	Issues endorsement letter to Bureau of Fire Protection
Project	25.	Proceed to the Bureau of Fire Protection and submit the
Engineer/		endorsement letter from OBO together with the following
Team Leader		documents;

Units/Person Responsible	ROLES AND RESPONSIBILITIES (PROCESS)		
	 6 sets of complete Building Plans and Specifications Photo copy of Locational Clearance 2 sets of Bill of Materials and Cost Estimates signed and sealed 3 copies of Notarized Affidavit of Declaration of Bill of Materials and Cost Estimates Photocopy of Professional Tax Receipt (PTR) and PRC Identification Card (Architect or Engineer) Special Power of Attorney or Notarized Authorization Letter for representative of the Owner/Applicant and ID of the Owner Payment of 0.10% of Cost Estimate 		
BFP	26. Evaluates all the submitted documents and schedules site inspection		
	27. Issues Fire Safety Evaluation Clearance (FSEC)		
Project Engineer/	28. Proceed to Office of the Building Official and submit the following documents to secure Building Permit:		
Team Leader	 Duly accomplished building, electrical, plumbing/sanitary and mechanical permit forms 5 sets of Complete Plans and Specifications signed and sealed 5 sets Bill of Materials/Cost Estimates signed and sealed by designing Architect/Engineer Photocopies of valid PRC IDs and current PTRs with dry seal and specimen signatures of the professionals in blue ink 		



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Corporate	Secretary's	Certificate	Authorizing	the
Signatory				
TCT/CCT or	Lease Contra	ct		
 Tax Declara 	tion of proper	ty		
Latest Tax F	Receipt			
Barangay C	learance			
Locational C	Clearance			
Contractor's	s Tax			
Approved C	Construction S	afety and He	alth Program	from
DOLE				
	Signatory TCT/CCT or Tax Declara Latest Tax I Barangay C Locational C Contractor's Approved C	Signatory TCT/CCT or Lease Contract Tax Declaration of proper Latest Tax Receipt Barangay Clearance Locational Clearance Contractor's Tax Approved Construction Se	Signatory TCT/CCT or Lease Contract Tax Declaration of property Latest Tax Receipt Barangay Clearance Locational Clearance Contractor's Tax Approved Construction Safety and He	TCT/CCT or Lease Contract Tax Declaration of property Latest Tax Receipt Barangay Clearance Locational Clearance Contractor's Tax Approved Construction Safety and Health Program

Units/Person Responsible	ROLES AND RESPONSIBILITIES (PROCESS)
ОВО	29. If submitted documents are found to be complete, issues order of payment for building permit.
Project Engineer/ Team Leader	30. Prepares request for payment to be checked/signed by the Internal Auditor and to be approved by the CMD Head/President and CEO.
CMD Head/Pres.	31. Approves request for payment of building permit and endorses to Accounting Department.
& CEO	
Acctg. Dept.	32. Prepares Accounts Payable Voucher (APV), Disbursement Order (DO) and Check and endorses to the Project Engineer/Team Leader in charge of the project.
Project Engineer/ Team Leader	 33. Proceeds to the Office of the City/Municipal Treasurer and pay the necessary fees Presents to OBO the Official Receipt of payment and get stub 34. on when to return to get the approved building permit.



Units/Person

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ОВО	35.	Issues/releases approved building, electrical, plumbing/sanitary and mechanical permits.
Project Engineer/ Team Leader	36.	Gives copies of approved building, electrical, plumbing/sanitary and mechanical permits to the Branch End-Users, LBP-PMED, LBRDC Accounting Department and CMD documents custodian for filing.
CMD Head/	37.	Instructs the Team Leader when to mobilize;
Pres.& CEO		
Team Leader	38.	Prepares Job Order request for manpower requirements, Withdrawal Slips (see Annex B) for materials requirements and Request for Service Vehicle for delivery of materials, tools and equipment.

Responsible		(PROCESS)
		Preparation for Project Implementation
Project Engineer/	39.	Receives CARI policy from Accounting Department;
Team Leader	40.	Submits material samples for approval prior to use on the project to LBP-PMED;
	41.	Submits test results of reinforcing steel bars to be used on the project to LBP-PMED for proper confirmation per construction notes (for building construction)
	<u> </u>	Construction Stage
Team Leader	42.	Deploys core group (P.E. Foreman, Mason, etc.) to the project;
	43.	Mobilizes and starts the project implementation;
	44.	Prepares Project Inspection and Update Report (PIUR) (see Annex I) at least once a month.



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45. Submits PIUR to Construction Management Department Head/President and CEO for approval;

Additional Works/Change Orders (Contract Time Extension)

		Extension)
Project Engineer/ Team Leader	46.	Forwards scope of works for change orders/ additional works to Cost Engineer;
Cost Engineer	47.	Evaluates the submitted scope of works for change order from the Project Engineer-in charge/Team Leader
	48.	Prepares the following:
		Additional Works/Change OrdersRequest for Approval of Change Order
Team Leader/ Cost Engineer	49.	Reviews and signs the Additional Works/Change Orders
Units/Person		ROLES AND RESPONSIBILITIES
<u>Responsible</u>		(PROCESS)
P&CEO	50.	Approves and forward to LBP-PMED the following:
		Additional Works/Change OrdersRequest for Approval of Change Order
		Joint Inspection at 95% work completion
Team Leader/ CMD Head/ P&CEO	51.	Request in advance to LBP-PMED to conduct joint punch listing which will be done once the project reaches 95% work accomplishment;
Team Leader	52.	Conducts joint inspection with LBP-PMED representatives for

Receives Project Inspection and Update Report (PIUR) from PMED which indicates work accomplishment & punch listed

punch listing;

items;



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	54.	Forwards and coordinate to Project Engineer on site to complete balance of works and rectify punch lists;
	55.	Forwards to Construction Management Department Head/President & CEO for signature;
CMD Head/P&CEO	56.	Forwards to Accounting Department the PIUR prepared by PMED for preparation of Billing Statement;
Project Engineer	57.	Completes balance of works and rectify punch lists and informs the Team leader;
	58.	Prepares materials inventory on site and prepares Transfer Slip of excess materials from site to LBRDC Warehouse and forwards to Team Leader/P & CEO;
Team Leader/ CMD Head/ P&CEO	59.	Signs the Transfer Slip of Materials and forwards to Admin Dept. for schedule of hauling-out of excess materials including debris
Team Leader	60.	Prepares Certificate of Completion of Punch lists and forwards same to the Construction Management Department
Units/Person		ROLES AND RESPONSIBILITIES
<u>Responsible</u>		(PROCESS)
CMD Head/P&CEO	61.	
CMD	61.	(PROCESS) Signs the Certificate of Completion of Punch lists and
CMD	61.	(PROCESS) Signs the Certificate of Completion of Punch lists and forwards same to the Branch Manager for acceptance;
CMD Head/P&CEO Project		Signs the Certificate of Completion of Punch lists and forwards same to the Branch Manager for acceptance; **Application of Occupancy Permit** Apply for occupancy permit at the Office of the Building Official Submit the following requirements for occupancy permit: **Duly accomplished Certificate of Completion Application Forms (signed and sealed by respective Engineers)
CMD Head/P&CEO Project Engineer/	62.	Signs the Certificate of Completion of Punch lists and forwards same to the Branch Manager for acceptance; **Application of Occupancy Permit** Apply for occupancy permit at the Office of the Building Official Submit the following requirements for occupancy permit: **Duly accomplished Certificate of Completion Application Forms (signed and sealed by respective)



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		Contractor's Business permit (BPLO)
		Authorization from Owner/applicant
		Approved Plans
		, преточен папа
		3 sets of As-built plans (signed and sealed)
OBO	64.	Issues order of payment for occupancy permit
Project	65.	Prepares request for payment to be checked/signed by the
Engineer/		Internal auditor and to be approved by the CMD
Team Leader		Head/President and CEO.
CMD	66.	Approves request for payment and endorses to Accounting
Head/Pres. &		Department
CEO		april 1 and 1
Acctg. Dept.	67.	Prepares Accounts Payable Voucher (APV), Disbursement Order
		(DO) and Check and endorses to the Project Engineer/Team Leader
		in charge of the project.
Project	68.	Proceed to Office of the City/Municipal Treasurer and pay
Engineer/		necessary fees for occupancy permit.
Team Leader	69.	Presents to OBO the official receipt of payment and get stub
		on when to return to get the Certificate of Occupancy.
ОВО	70.	
Units/Person		ROLES AND RESPONSIBILITIES
Responsible		(PROCESS)
		<u> </u>

Project Completion/Turn-Over and Acceptance Project Prepares corrections on plans and forwards to Team Leader; Engineer/ Draftsman Team Leader Forwards same to CAD Operator/Draftsman for preparation of Asbuilt plans; 73. Completes the As-Built plans of the project for review, Draftsman evaluation and confirmation by Team Leader. Team Leader Checks the As-Built plans and signs and seals the Architectural and Structural Plans (Electrical, Sanitary and Mechanical Plans to be signed and sealed by LBRDC's Professional consultants) and forwards same to LBP-PMED;



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Units/Person Responsible		ROLES AND RESPONSIBILITIES (PROCESS)
		 Certificate of Warranty (Deed of Undertaking) from the Accounting Unit Certificate/clearance from the End-User that LBRDC has paid/ settled all its monetary obligations Authority to deduct any other expenses incurred by LBRDC during the implementation Copy of Certificate of Occupancy and Building Permit issued by the Office of the Building Official (if applicable)-from the end-user Copy of Electrical Permit, if applicable (from the end-user) Copy of Certificate of Completion of Electrical Works, if applicable (from the end-user)
		 forwards to LBP-PMED the Certificate of Completion of Punch lists together with the following: Three (3) sets of As-built Plans duly signed and sealed by respective Professionals; Pictures/photos (prior to and upon completion of the
7	76.	P.E.; To facilitate Turn-over and Acceptance of the project,
7	75.	of Completion for Punch lists and forwards same to LBRDC's

C. Process Flow

CMD

Head/P&CEO

77.

PMED

(from the end-user)

construction)

Copy of Fire Safety Inspection Certificate, if applicable

Test results of re-bars and concrete (for building

Receives Turn-Over and Acceptance of the building from LBP-

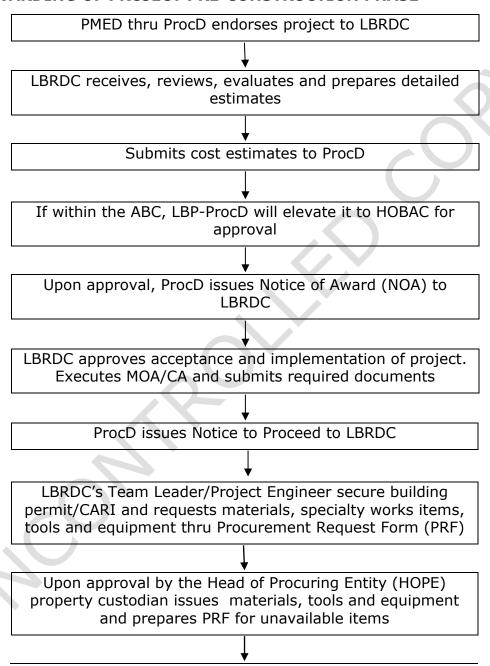


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AWARDING OF PROJECT PRE-CONSTRUCTION PHASE

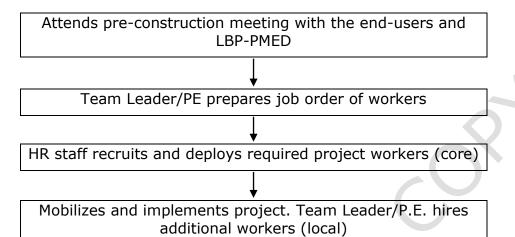




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CONSTRUCTION PHASE

PE canvasses local materials and recruit project workers (local) coordinates with HR and PU

PE supervises and monitors implementation of project.
Prepares PIUR using standard form of LBP at least twice a
month and submits to LBRDC Head Office. Team Leader
coordinates with Accounting Unit re: preparation of progress
billings

At80% accomplishments starts preparing as-built plans

At 95% work accomplishment, PE requests joint inspection with PMED for punchlist works

Completes punchlist and remaining balance of works/secure occupancy permit

At 100% completion, requests turn-over and acceptance and final payment