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LBP Resources and Development Corporation

Formerly: LB (Land Bank) Realty Development Corporation A Subsidiary of the Land Bank of the Philippines VAT Reg. TIN 000-129-546

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BOARD OF DIRECTORS PERFORMANCE EVALUATION

General Policy (Section 13. Annual Performance Evaluation Manual on Corporate Governance)

Section 13.1 For Board of Directors Annual Performance Evaluation of the Board. A systematic evaluation process of the Board shall be developed as provided in Section 17 of GCG M.C. No. 2012-07, on the Code of Corporate Governance for GOCCs and by GCG Memorandum Circular No. 2014-03, Performance Evaluation for Directors (PED) in the GOCC Sector.

According to the above-quoted provision, the Office of the Undersigned crafted and administered this evaluation.

Self-Assessment Questionnaire:

Dear Board Director:

Enclosed is the self-assessment questionnaire for the performance of the LBRDC Board of Directors for the period stated. This rating instrument includes questions on the following:

- Performance of Individual Board Members
- Fulfillment of the Board's Key Responsibilities
- Quality of Board–Management Relationship
- Effectiveness of Board Processes and Meetings
- Board Structure

Please read each statement and rank your response based on a 5-point scale. A rating of "5" indicates that you strongly agree with the statement and "1" indicates that you strongly disagree with the statement, hence:

Rating Remarks

- 5 Strongly Agree
- 4 Agree
- 3 Somewhat Agree
- 2 Disagree
- 1 Strongly Disagree

Also, if applies, we have provided a REMARKS column for your further comments. Rest assured that the accomplished self-assessment questionnaire will be treated with the utmost confidentiality. A summary report will be distributed to the members of the LBRDC Board of Directors, through the Office of the Secretary, after the tabulation and evaluation of the results.

Thank you.

Office of the Corporate Secretary



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	Checklist	Rating		Remarks			
		1	2	3	4	5	
PERF	ORMANCE OF INDIVIDUAL DIREC	L CT()RS	(5%	<u> </u>		
1.	I actively participate in Board meetings.			(,			
	I scrutinize and analyze key agenda items						
	for Board meetings ahead of time.						
3.	I think and act independently in all my						
	decisions as a member of the Board of						
	Directors.						
4.	I speak up on critical matters requiring						
	objective opinion even if my views differ						
	from the norm.						
5.	I know the role of the Board in strategy						
	formulation, analysis, and						
	implementation, and the distinction from						
	that of management.						
6.	I fully reveal conflicts of interest?						
7.	I abstain from participating or voting when						
	potential or actual conflicts of interest are						
	found.						
8.	I have a good record of Board and						
	committee meeting attendance.						
9.	I am always punctual for Board and						
	committee meetings.						
10.	I seek additional knowledge relevant to my						
	directorship.						
FULF	ILLMENT OF BOARD'S KEY RESP	ON	SIB	ILI	ΓIES	(45%	<u>(o)</u>
1.	Does the Board demonstrate commitment						
	to good corporate governance practices						
	and provide oversight to ensure that the						
	Corporation is operated in a moral, legal,						
	and ethical manner, and that decisions are						
	carried out by applicable laws and by its						
	by-laws and policies?						
2.	Has the Board established a clear strategic						
	direction for the Corporation?						
3.	Is the Board proactive in formulating						
	policies to direct management toward						
	effective strategy formulation?						
4.	Does the Board review and approve the						
	annual capital and operating budget?		-	-			
5.	Does it effectively monitor performance						
	against budget throughout the year?						
6.	Has the Board asked for clear measures by						
	which to track progress in the						
7	Corporation's pursuit of its targets?						
7.	Has the Board asked for clear targets including set timelines of specific						
	initiatives and action programs to support						
	the Corporation's targets?						
8.	Is the culture of governance and						
0.	responsibility continuously being						
	strengthened in the Corporation?						
9.	Has the Board formulated policies on						
	corporate incentives, rewards, and						
	recognition?						
		-				•	•



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	Checklist			Rati	Remarks		
		1	2	3	4	5	
10	Does the Board undertake an annual						
10.	performance evaluation of the President						
	and CEO?						
IIAI	ITY OF BOARD-MANAGEMENT R	EL	AT	ION	SHII	2%	7
	Is there a clear understanding of where the						
1.	role of the Board ends and where that of						
	the CEO/management begins?						
2.	Has the Board discussed and approved the						
	CEO's Key Result Areas and regularly						
	reviewed the performance of the CEO?						
3.	Has the Board actively challenged the						
	CEO / Management to understand the						
	business better and to drive improvements						
	in the Corporation's performance? Is there						
	a frank and open two-way discussion that						
	fosters critical thinking and incisive						
יבובובו	questioning?	TEC	OTO	A 18.1	DM	ומשמות	NICC (450/)
	CTIVENESS OF THE BOARD PROC	ES.)ES	AIN	D MI	<u>EEI</u>	UNGS (45%)
1.	Does the Chair engage the participation of all members of the Board, particularly						
	getting them to contribute to strategy						
	formulation and oversight of strategy						
	execution?						
2.	Does the Chair ensure that the President						
	and CEO have enough discretion so that						
	management takes on the responsibility						
	for executing strategy?						
3.	Does the President and CEO keep the						
	Board fully informed of progress and						
	problems arising from strategy execution?						
4.	Does the Board give the President and						
	CEO sufficient direction but enough						
	authority and responsibility to lead and						
	manage the organization successfully?						
5.	Are members of the Board given enough						
	opportunity to engage in open dialogue so they would be part of the Board decision-						
	making process?						
6	Does the Board conduct regular meetings						
0.	every month?						
	every monur.						
7.	Do Board Committees meet regularly and						
	are their minutes regularly submitted and						
	confirmed by the Board?						
	•						
8.	Are the minutes of the meetings duly taken						
	and show details of deliberation,						
	particularly positions of directors on key						
	issues?						
					<u> </u>		
9.	Do Directors have a right and duty to bring						
	to the attention of the Board any serious or						
	material matters which are of concern to			Ì	1	1	

them?



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Checklist]	Rati	ing	Remarks	
	1	2	3	4	5	
10. Does the Board have a clear delegation of authority to senior management and regularly review management effectiveness?						
BOARD STRUCTURE (3%)						
1. Does the Board have independent directors?						
2. 2. Have Board Committees (Audit Committee, Risk Management Committee, Corporate Governance Committee) been set up, and are they functioning properly, at least by meeting regularly, following the written charters specified for their duties?						
3. Are members of the Board Committees independent in their actions and contributions as they discharge their committee duties?						
4. Is the Board effectively living up to its duties towards the stockholder of the Corporation, the Land Bank of the Philippines?						
 5. Rate the diversity of the Board in terms of their educational attainment, work experience, and background: 1 - insufficient 2 - needs improvement 3 - acceptable 4 - good 5 - excellent diversity 						
Name of the Board Director:						

Name of the Board Director:	
Signature:	
Date Accomplished	

The final scores:

95% - 100% - Excellent

90% - 94.99.99% - Very Good

85% - 89.99% - Good

80% - 84.99 - Fair